

Agenda Item No. 11, Appendix 2

Hertfordshire County Council Performance against Anti-Fraud Plan 2016/2017

(Hertfordshire Shared Anti-Fraud Service)

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HCC Anti-Fraud Action Plan 2016/2017

Anti-Fraud and Corruption Strategy	Activity	Lead Officer/s	Target Date/Value/Measure	Progress at 31.7.2016
Acknowledge and understand fraud risks	Review the Council's existing Anti-Fraud and Corruption Policy, Fraud Response Plan and, Whistleblowing Policy, Money Laundering Policy implement a new Fraud Prosecution Policy.	SAFS Manager and HCC Head of Assurance.	October 2016	Prosecution Policy presented HCC AC by SAFS for adoption in March 2016. HCC Legal reviewed WB Policy
	Ensure that the Council retains its Board and Partner role in SAFS and funding for the services provided by SAFS.	HCC Head of Assurance and S.151 Officer	ongoing	s.151. attends SAFS Board Decision about continuation of Project post April 2017 to be made by SAFS Board Sep 2016.
	Annual fraud reports to the Fraud, Audit and Risk Committee.	SAFS Manager and HCC Head of Assurance	September report on progress against 16/17 Business Plan. March 2017 Plan for 2017/2018.	AC dates for SAFS reports agreed Sep 2016 and March 2017 in Fwd Plan
	Identify key fraud risks faced by the Council. Add to Risk Register as	SAFS Manager and HCC Risk Manager	Ongoing	Fraud as a Corporate Risk is included in HCC Risk

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	appropriate.			Register.
	Promote and publicise the costs of fraud to staff, members and local residents including the impact this had on Council Services.	SAFS Manager	Ongoing. Through press releases and use of Compass and targeted public campaigns	Further Cheater Campaign linked to new SAFS webpage arranged for Sep/Oct 2016. Fraud Awareness sessions delivered to HCC Staff and elected members
	Subscribe to organisations and events that demonstrate the Council's zero tolerance to fraud. Such as Fraud Error and Debt Task Force, CIPFA, Local Authority Investigation Officers Group.	SAFS Manager	Ongoing	SAFS joined CIPFA Centre for Counter Fraud for all Partners. Membership of LAIOG, TEICCAF and Involvement with the FED for SAFS all complete.
	Roll out an E-learning anti-fraud training package for HCC Staff	HCC HR Manager and SAFS Manager	September 2016	Package complete and available on I-learn for staff and elected members
	Have in place and review/maintain E- learning Money Laundering training for appropriate staff & Provide Anti-Money Laundering training for appropriate staff	SAFS Manager, HCC HR/Training and MLRO	October 2016	Arranged for s.151 and MLRO for October 2016. i-Learn packages on AML available to all staff and elected members.

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	Provide Fraud Awareness training to	HCC Member Support, HCC	December 2016	Members Briefing session
	Elected Members	HR/Training and SAFS		provided in June 2016 in
		Manager		the Council Chamber at
				County Hall.
	Develop a Cyber-Crime Response	SAFS Manager. HCC IT Mgrs	December 2016	Outstanding at present.
	plan/document which considers how	and Data Mgrs	December 2010	Outstanding at present.
	Cyber-Crime is used to commit fraud and	and Data Wigis		
	how the SAFS Partners can be protected			
	against this emerging threat.			
	against this emerging threat.			
Anti-Fraud and	Activity	Lead Officer/s	Target	Progress at
Corruption			Date/Value/Measure	
Strategy				31.7.2016
Prevent and deter	Maintain a strong internal control	Head of Assurance Service	Ongoing	HCC /SIAS Internal Audit
fraud	framework as assessed by SIAS Internal			Plan in place and reviewed
	Audit Annual Report			at AC.
	'			
	Create and maintain Data Sharing	HCC Head of Legal Services,	Review from April	ISP being reviewed for all
	Procedures including Information Sharing	and SAFS Manager	2016 onwards	SAFS Partners by HCC and
	Protocol (ISP), PIA/EIA to allow for lawful			NHDC Legal with emphasis
	exchange of data between SAFS and HCC.			on revised PIA.
	Deliver fraud awareness, prevention	SAFS Manager and HCC HR	5 Local Events at HCC	AML Oct 2016
	training and workshops to Council Services	Manager	delivered by SAFS	
	at risk of fraud		, ,	NNDR- Nov 2016
				School Governors

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			Conference Nov 2016
Have in place one SAFS Counter Fraud	SAFS Manager	Ongoing	PH (CFO) in place NJ/SE/JW
Officer FTE for HCC exclusive use. Access			to this work
to SAFS Intel/Admin to support for this			
role. Access to SAFS Manager for Senior			
Mgt Meetings.			
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Issue Fraud Alerts to appropriate staff and	SAFS Manager	Ongoing from April	9 Alerts issued in 1 st Qtr.
managers as when new fraud threats arise		2016	from NAFN, OWL, NFIB and
and publish a Fraud & Corruption			Partners.
Newsletter for staff.			
Have in place fraud reporting tools to allow	SAFS Manager and HCC	Ongoing from April	Webpage, Hotline, Direct
staff and public alike to report fraud.	Webteam	2016	line, email all available.
Permit SAFS to oversee and assist the	SAFS Manager and NFI Key	October 2016	Agreed that SAFS will act as
delivery of the National Fraud Initiative	Contact		Key-Contact and upload
2016 as the NFI SPOC for HCC.			roles for 2016/2017.
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Provide access to services such as National	SAFS Manager	April 2016	SAFS subscribes to NAFN,
Anti-Fraud Service (NAFN), CIPFA, Local			CIPFA, LAIOG, PNLD for all
Authority Investigation Officers Group			Partners.
(LAIOG) to benefit both HCC and SAFS.			

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Anti-Fraud and Corruption Strategy	Activity	Lead Officer/s	Target Date/Value/Measure	Progress at 31.7.2016
Be stronger in pursuing fraud and recovering losses	Record identified financial savings from anti-fraud activity. Record value of all fraud identified to an agreed, auditable and recognised standard.	SAFS Manager	Ongoing from April 2016. Target £300k per annum	Fraud of £59k identified 1 st Qtr 2016/2017.
	Maximise civil recovery and utilise civil recovery methods to seek redress where fraud is identified.	SAFS Manager in partnership with relevant Service and Debt Managers	Ongoing	SAFS have worked closely with HCC and SERCO Debt Teams to improve recovery methods.
	HCC will Publicise prosecutions, sanctions, recovery to demonstrate a zero tolerance to fraud and act as a deterrent to others.	S.151 Officer and Head of Assurance	Ongoing	Several PR issued already and a number of cases are pending outcomes that will be reported as well.
	To work in a partnership role with SAFS and ensure that SAFS delivers value for money and return on investment to HCC, be this in actual new revenue or future savings.	S.151 Officer and Head of Finance.	Ongoing	Meetings taking place with S.151 and Head of Assurance as part of Resource Department management meetings

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HCC to support County wide CTAX SPD	S.151 Officer and Head of	October 2016 for	SAFS are leading on
review which will benefit the Council, and	Finance.	procurement and	procurement of a CTAX
any other opportunities to conduct anti-		ongoing for contract	'Review Framework' for
fraud projects with SAFS as required.		management	whole County. Go live-
			October 2016

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